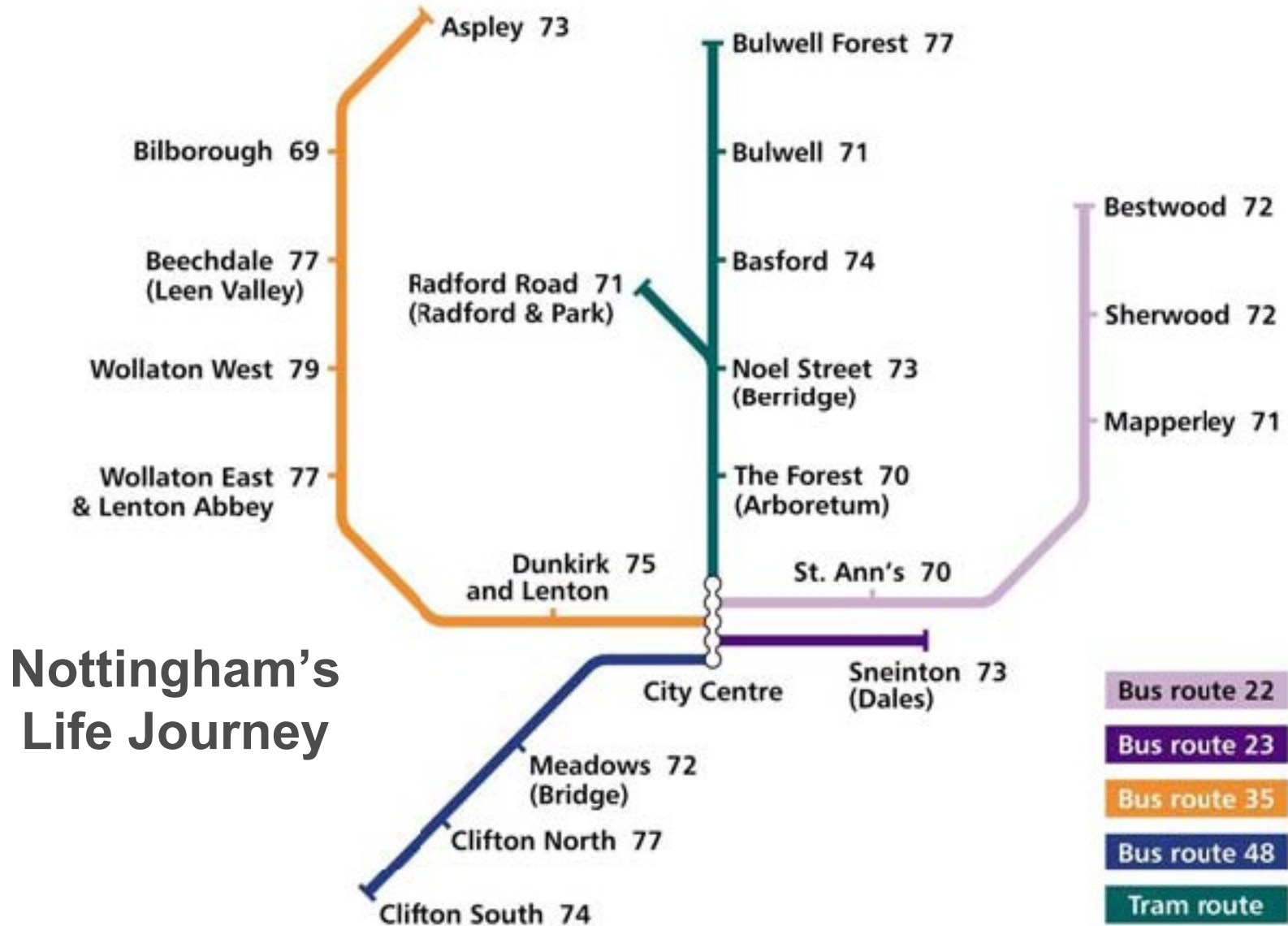


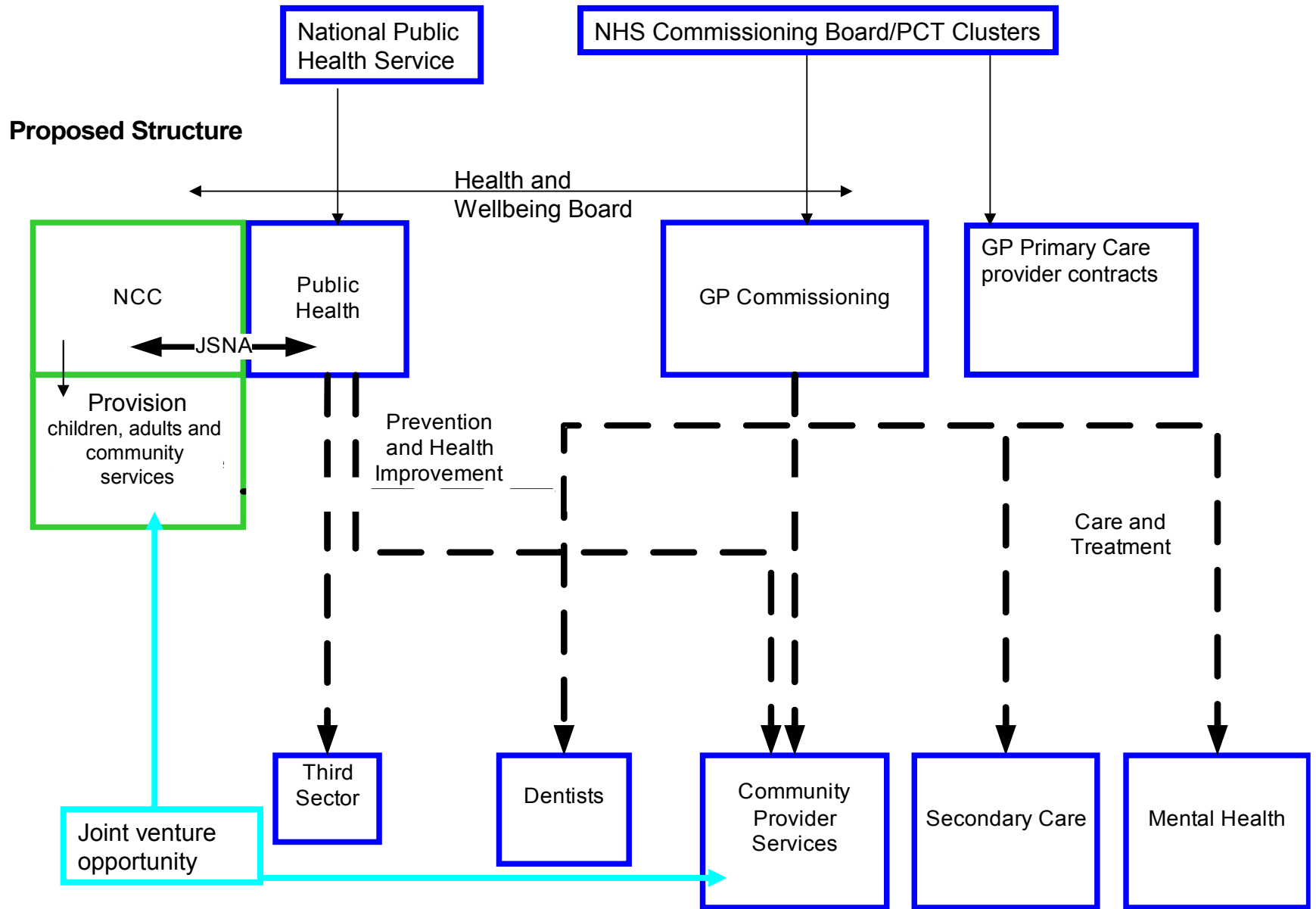
Health Select Committee The Health and Wellbeing Board and other aspects of the NHS Transition

September 2011

Andrew Hall
Acting Director of Health and Wellbeing Transition
NHS Nottingham City/Nottingham City Council

‘Strengthen the role and impact of ill-health prevention’





The Public Health System

- Local government will be given health responsibility, backed by ring-fenced budgets and new freedoms
- Directors of Public Health in upper-tier and unitary local authorities will lead these efforts
- Local statutory Health and Wellbeing Boards
- A new, dedicated and professional public health service, known as Public Health England
- A new role for local government to encourage joined up commissioning plans across the NHS, social care, public health and other local partners



The NHS Outcomes Framework 2011/12	Public Health Outcomes Framework 2010 <i>Healthy Lives, Healthy People: Transparency in Outcomes</i>	Adult Social Care Outcomes Framework
	Domain 1: health protection	
	Domain 2: wider determinants	
	Domain 3: health improvement	
	Domain 4: reducing preventable illness	
Domain 1: prevent premature death	Domain 5: prevent premature death	
Domain 2: enhance QOF in long term conditions		Domain 1: promote personalisation
Domain 3: recovery patient experience		Domain 2: preventing and delaying dependency
Domain 4: positive patient experience		Domain 3: ensuring a positive experience
Domain 5: reducing avoidable healthcare harm		Domain 4: protecting from avoidable harm

Local Democratic Legitimacy: Health and Wellbeing Boards

Health Bill

Main functions of Health Wellbeing Board

- Assess the needs of the population through the Joint Strategic Needs Assessment (JSNA)
- Agree and produce a Health and Wellbeing Strategy to address needs, which commissioners will need to have regard of in developing commissioning plans for health care, social care and public health
- Promote joint commissioning
- Promote integrated provision, joining up social care, public health and NHS services with wider local authority services
- Involvement in the development of Clinical Commissioning Group's commissioning plans
- Provide advice to the NHS Commissioning Board in authorising and assuring CCGs



Remit for Health and Wellbeing Board

A joint commissioning board covering elements of social care and health commissioning, with an initial focus on NHS and NCC community services, as well as health improvement and the proposed public health commissioning priorities

- Rationalise existing governance structures around Health and Wellbeing
- Develop and maintain the relationships with the Clinical Commissioning Group
- Enable the development of joint commissioning approaches that allow integrated provision to take place across health and social care
- Develop structures which can provide greater accountability from within the health and social care system for addressing the needs of Nottingham



HEALTH IMPROVEMENT ACTIVITY	COMMUNITY SERVICES
Alcohol and Substance Misuse	Cardiac and Stroke
Tobacco	Maternity and Newborn
Nutrition	Prison Health and those in custody
Sexual Health	Walk In Centre
Physical Activity	Staying Healthy
Health Promotion	Staying Healthy LTCs and Older People
Mental Health and Wellbeing	Children and Young People
Mental Health	Children's Public Health for under 5s
Primary Care Mental Health (IAPT)	All Screening
Prevention and early presentation (LTC and cancer)	CITY COUNCIL SERVICES
Dental public health	CITY COUNCIL - ADULTS
Pain Management and clinics	Day Services - Older persons
R&D, Health intelligence and information and Evaluation	Nottingham Emergency Homecare Services
Health protection (infection, CBRN protection, biological standards) Immunisation	Intermediate Care/Reablement
Emergency preparedness and response and pandemic influenza preparedness	Nottingham City DOLS Office
Seasonal mortality	Home Care - Dementia (JackDawe)
Accidental injury prevention	Community Neurology
Health at work	Community safety and violence prevention and response
Reducing and preventing birth defects	Social exclusion
GP Enhanced Services - DES/LES/NES	CITY COUNCIL - CHILDREN
Children's Public Health 5 - 19	Children's Centres

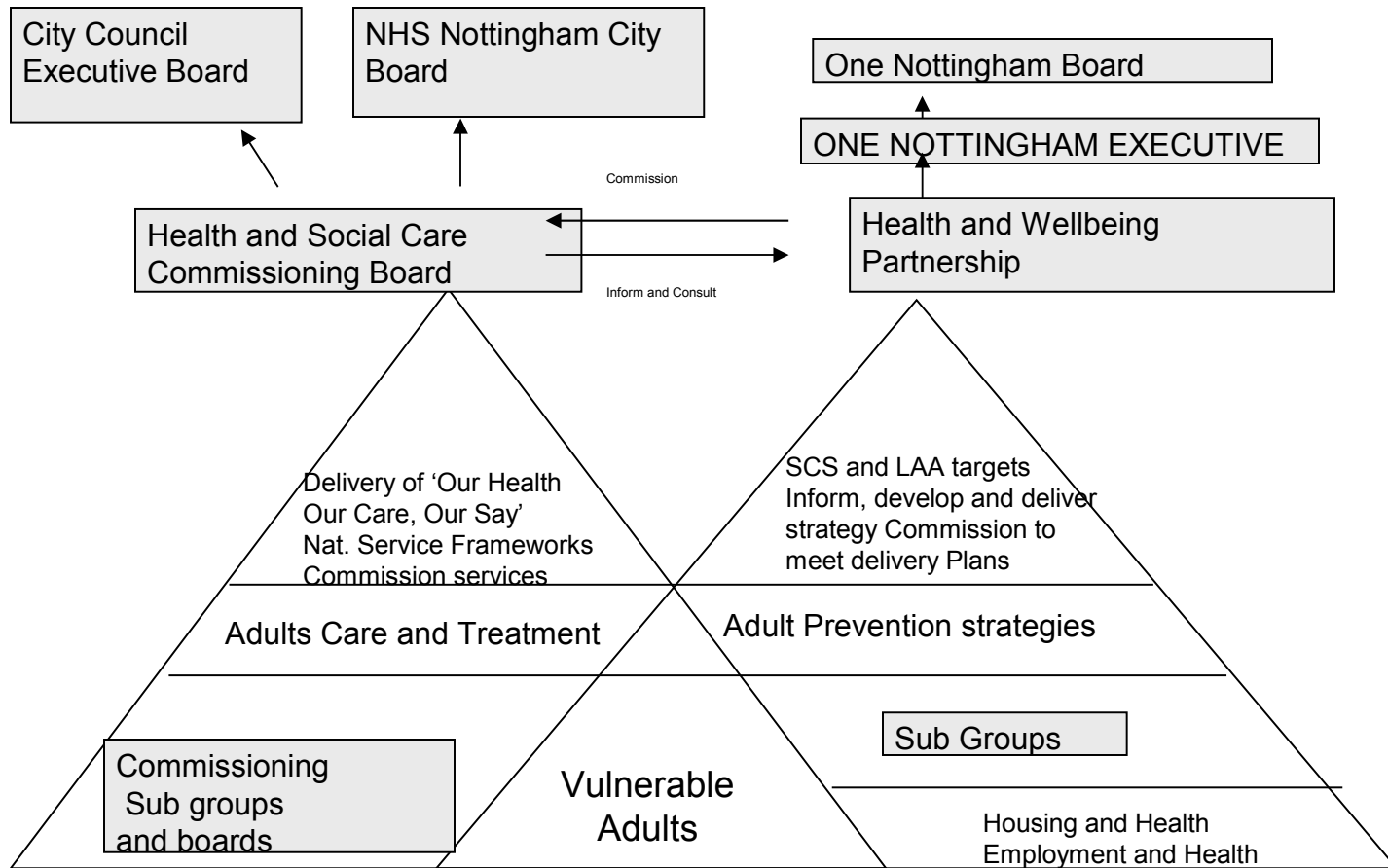


Commissioning Approaches

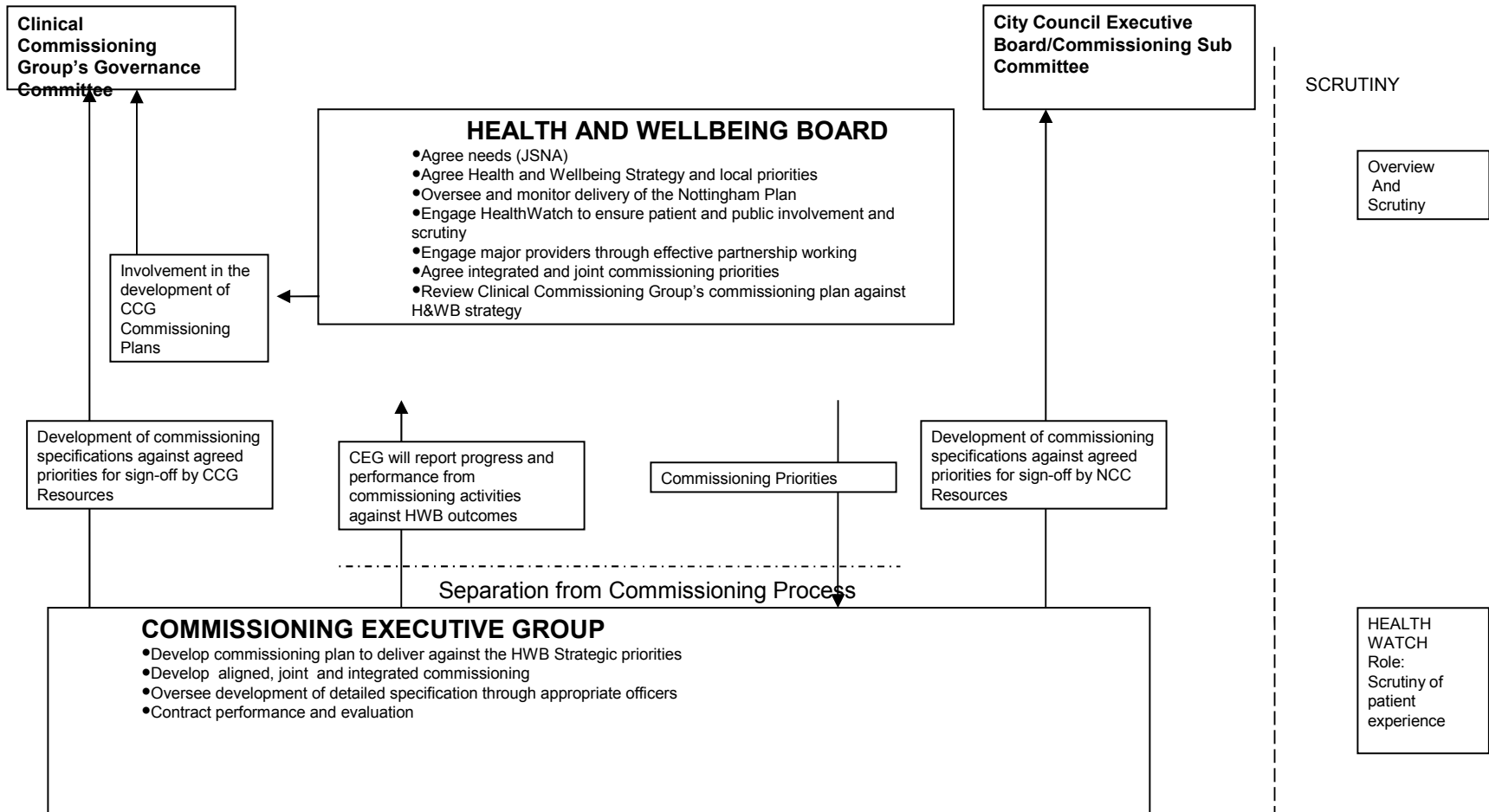
- **Aligned Commissioning** – all commissioning activity undertaken against the priorities set out in the Health and Wellbeing Strategy and overseen by the Health and Wellbeing Board structure proposed in figure 2. It is anticipated that the majority of commissioning activity will take place via existing organisational processes but with reference to both the strategy and with alignment and cross working between both the statutory partner organizations.
- **Joint Commissioning** – on agreement of the statutory partners this would be where separate specifications are developed on each side to achieve a single health and social care service outcome(s), requiring joint working on the development of specifications, aligned procurement processes and joint performance management of one or several providers.
- **Integrated Commissioning** – on agreement of the statutory partners this would be the development of a specifications to achieve a single health and social care service outcome(s) using either pooled budgets or with the agreement of a specific resource allocation by each commissioning partner.



Existing Structure



PROPOSED NEW STRUCTURE



MEMBERSHIP OF HEALTH AND WELLBEING BOARD

Commissioning Organisations Representatives

- 4 Executive councillors, (one of whom will chair)
- Clinical Commissioning Group – 3 GP/clinical leads for areas of activity in scope (one of whom would act as vice chair)
- Chief officers with statutory responsibilities
 - Director Children Services
 - Director Adult Social Services
 - Director Public Health
 - Chief Operating Officer (Accountable Officer) for the GP Consortium

Patient and Public Representative & Provider Representatives

- HealthWatch – representatives of patients and users
- Nottingham University Hospitals NHS Trust
- Nottinghamshire Healthcare Trust
- Holder of the NHS Community services contracts for Children and Adults
- Representatives of 3rd sector providers
- Nottingham City Homes
- Representatives of City Council in-house provider services for Children and Adults

Key Stakeholders

- Nottinghamshire police
- Job Centre Plus



Healthwatch

HealthWatch will be an independent consumer champion for the public – locally and nationally – to promote better outcomes in health for all and in social care for adults

- Healthwatch will take over the functions of LINK in September 2012. As a statutory member of the HWB it will participate in the development the Health and Wellbeing Strategy.
- It will provide scrutiny of the commissioning and delivery of health and social care

And in addition it will:

- Provide information and advice to help people to access and make choices about services.
- Be the point of access to independent complaints advocacy to support people if they need to complain about NHS services.



HEALTH WATCH

- Nottingham LINK has not been as effective as was envisaged and currently has no host organisation.

Challenges

- To support the current LINK board to undertake its role until September 2012
- Identify and develop a structure for Healthwatch to meet local needs and is able to discharge its responsibilities
- To ensure that Healthwatch is able to provide a voice for all in Nottingham through a membership that reflects the city's diversity
- Identify funding resources and undertake a tendering process for delivery of Healthwatch by September 2012



Progress on Healthwatch in Nottingham

Funding has been identified from PCT, NCC and CCG for the transitional year to September 2012. Working with the LINK we have identified the priorities for the next 12 months.

- Support the LINK board to discharge its responsibilities until September 2012.
- facilitate the Local Authority, PCT Nottingham City and shadow Clinical Commissioning Group, and LINK Board to develop a structure for Healthwatch in preparation for tendering in Spring 2012
- develop and deliver an active community engagement programme for Healthwatch membership to ensure that it is reflective of the diversity of Nottingham's population.
- undertake a election process for a shadow Healthwatch board in line with the proposed structure for Healthwatch

Working with LINK we are undertaking a tendering exercise to identify an organisation who can undertake the above activities.



Next Steps

- **Start up.** A Shadow Health and Wellbeing Board has now been constituted and its first meeting will be 11 October 2011. The agenda for the meeting includes agreement of TOR and work plan for first 12 months.
- **Implementation 2012/13** –Health and Wellbeing Boards operating on a non-statutory basis – co-producing Joint Health and Wellbeing Strategy in light of JSNA and inputting in to GP consortia, NHS Commissioning Board and Local Authority commissioning plans. By April 2013, a Joint Health and Wellbeing Strategy
- **Final stage**, April 2013 onwards – Health and Wellbeing Boards in place in every upper-tier Local Authority. New scrutiny regulations in place



Summary of changes

- **Financial position is tight** with requirement to deliver around 50% management cost savings over 3 years.
- **NHS Nottingham City will cease to exist** from April 2013 when **GP consortia will take on the commissioning** of the NHS budget for Nottingham
- **Public Health function to move** across to Nottingham City Council – joint accountability to the National Public Health Service
- **Community Provider services operating independently** of the PCT from April 2011 as new social enterprise “Nottingham CityCare Partnership”



Risks to consider

- **Avoiding prolonged distraction** – delivering change quickly and effectively in order to focus back on the Nottingham Plan – not helped by current pause
- **Maintaining the strength of our vision** – continuing to focus on Health Inequalities via the Nottingham Plan and One Nottingham approach
- **Getting governance right** – Health and Wellbeing Board will need to be the mechanism to engage and influence the mainstream NHS budget
- **Supporting GPs** - to engage, buy into our vision for Nottingham and build strong new partnership relationships